

## Chapter 1 : Financial strategies for managers ( edition) | Open Library

*Strategic financial management involves the usage and management of the full range of a company's finances for setting long-term objectives and identifying resources.*

**Manage Like Jack** The success story of GE under the energetic and visionary leadership of Jack Welch, however, is a complex narrative of managerial innovation and prescient strategic moves, which not only included the acquisition of companies, but also the selling of troubled firms owned by the enormous conglomerate, and the ruthless termination of managers who did not produce. In business, as in life, there are no guarantees. But for businesses of any size, the management philosophy of Jack Welch may be applied equally, and the results will be positive. The following analysis will describe the basic principles of the Welch management system. Within each principle are specifics, subtleties and case histories to which entire books have been devoted. These five points will address the larger picture. Welch insists that his managers, from senior level on down, "embrace change. CEOs, the senior management team, middle and junior managers, and individual employees must be open to reinventing themselves and everything they do. This is the only way to keep up with all of the many factors constantly in flux that impact a business, the way it operates and its bottom line. At one time, most senior managers performed only limited functions. They watched, supervised and dictated orders to their underlings. Isolated from their subordinates and employees, these top managers could neither inspire them nor grant them permission to take initiatives not mandated from the top down. Welch abhors this approach. He often said that he wants his top people to lead not manage. Managers keep their feet on the brakes, in a manner of speaking, rather than on the gas, Welch has implied. Successful managers can only understand the entire work process if they integrate their duties to comprehend the multiple aspects of their business. Hire and develop managers who can energize, excite and control. The ideal manager, according to Welch, is one who shares his vision, has boundless energy, and possesses the ability to radiate enthusiasm and ignite that flame in other employees. Along with those highly desirable skills, the best managers also have the indispensable gift of creating, developing and refining a vision and putting it to work in a practical way. To inspire enthusiasm and excitement in employees, no matter at what level in the corporate hierarchy, is to assign them more responsibility and grant them the permission, liberty and encouragement to act on their own initiative. CEOs and all managers who deliberately ignore the facts of their business, the business environment, and general market and economic conditions are doomed to fail, according to Welch. Understanding the macroeconomic factors affecting your business ensures long-term prosperity in a dynamic corporate environment. Assets that generate income today may not conform to the ongoing company business model. In , as market facts indicated the potential for increased profitability in mass media, GE acquired RCA, which owned NBC television, a move that eventually provided huge and consistent revenues for GE. Analyzing an Acquisition Announcement. Be focused, be consistent and follow up on every detail. Following up to make sure these values are pursued at every level all but assure that, in a very unpredictable world, a company has at least the potential to succeed. Managers across the spectrum, from CEOs of large firms to owner-operators of small businesses may profit from implementing these ideas. Get a free 10 week email series that will teach you how to start investing. Delivered twice a week, straight to your inbox.

## Chapter 2 : Management Strategies From A Top CEO

*Cash Flow Management. the financial strategy should be enough of a guideline to direct the basic staff of the business in conducting the financial aspects of the business from paying for.*

This led to decision making and allocation of resources inline with this strategy. Some techniques used in strategic planning includes: Often it is a plan for one year but more typically 3 to 5 years if a longer term view is taken. Component of a financial strategy[ edit ] When making a financial strategy, financial managers need to include the following basic elements. More elements could be added, depending on the size and industry of the project. For new business ventures and those started by existing companies. Could include new fabricating equipment costs, new packaging costs, marketing plan. Includes labour, materials, equipment maintenance, shipping and facilities costs. Needs to be broken down into monthly numbers and subtracted from the revenue forecast see below. Those are as follow: Investment decisions - Regarding the long and short term investment decisions. Financing decisions - concerns the optimal levels of each financing source - E. Debt - Equity ratio. Liquidity decisions - Involves the current assets and liabilities of the company - one function is to maintain cash reserves. Dividend decisions - Disbursement of dividend to shareholders and retained earnings. Decision making[ edit ] Each decisions made by financial managers must be strategic sound and not only have benefits financially e. Increasing value on the Discounted Cash Flow Analysis but must also consider uncertain, unquantifiable factors which could be strategically beneficial. To explain this further, a proposal could have a negative impact from the Discounted Cash Flow analysis, but if it is strategically beneficial to the company this decision will be accepted by the financial managers over a decision which has a positive impact on the Discounted Cash Flow analysis but is not strategically beneficial. Investment decisions[ edit ] For a financial manager in an organisation this will be mainly regarding the selection of assets which funds from the firm will be invested in. These assets will be acquired if they are proven to be strategically sound and assets are classified into 2 classifications: Long term assets - also known as Capital Budgeting for financial managers. This is one of the most crucial financial decisions for a firm. Profitability management[ edit ] As a more minor role under this section; it comes under investment decisions because revenue generated will be from investments and divestments. Evaluation[ edit ] Under each of the above headings: Financing decisions[ edit ] For a financial managers, they have to decide the financing mix, capital structure or leverage of a firm. Decision making[ edit ] Financial manager often uses the Theory of capital structure to determine the ratio between equity and debt which should be used in a financing round for a company. The basis of the theory is that debt capital used beyond the point of minimum weighted average cost of capital will cause devaluation and unnecessary leverage for the company. The equation of working out the average cost of capital can be found on the right. Weighted Average Cost Of Capital. The main indicator to be used here is the net working capital: Being able to be positive and negative, indicating the companies current financial position and the health of the balance sheet. This can be further split into: Receivables management[ edit ] Which includes investment in receivables that is the volume of credit sales, and collection period. Credit policy which includes credit standards, credit terms and collection efforts. Inventory management[ edit ] Which are stocks of manufactured products and the material that make up the product, which includes raw materials, work-in-progress, finished goods, stores and spares supplies. For a retail business, for example, this will be a major component of their current assets. Cash management[ edit ] Concerned with the management of cash flow in and out of the firm, within the firm, and cash balances held by the firm at a point of time by financing deficit or investing surplus cash. Dividend decisions[ edit ] Financial managers often have to influence the dividend to 2 outcomes: The ratio as which this is distributed is called the dividend-pay out ratio. Distribute to the shareholder in the form of dividends Retain in the business itself This is largely dependent on the preference of the shareholders and the investment opportunities available within the firm. But also on the theory that there must be a balance between the pay out to satisfy shareholders for them to continue to invest in the company. But the company will also need to retain profits to be reinvested so more profits can be made for the future. This is also beneficial to the shareholders for growth in the value of shares and for increased

dividends paid out in the future. This infers that it is important for management and shareholders to agree to a balanced ratio which both sides can benefit from, in the long term. Although this is often an exception for shareholders who only wish to hold for the short term dividend gain.

## Chapter 3 : Financial Management Strategies, Inc.

*What Financial Managers Do. Financial managers are responsible for the financial health of an organization. They produce financial reports, direct investment activities, and develop strategies and plans for the long-term financial goals of their organization.*

Comments Financial managers are responsible for the financial health of an organization. They produce financial reports, direct investment activities, and develop strategies and plans for the long-term financial goals of their organization. Financial managers work in many places, including banks and insurance companies. Financial managers increasingly assist executives in making decisions that affect the organization, a task for which they need analytical ability and excellent communication skills. What does a Financial Manager do? The role of the financial manager, particularly in business, is changing in response to technological advances that have significantly reduced the amount of time it takes to produce financial reports. They often work on teams, acting as business advisors to top executives. Financial managers typically do the following: Prepare financial statements, business activity reports, and forecasts Monitor financial details to ensure that legal requirements are met Supervise employees who do financial reporting and budgeting Review company financial reports and seek ways to reduce costs Analyze market trends to find opportunities for expansion or for acquiring other companies Help management make financial decisions Financial managers also do tasks that are specific to their organization or industry. For example, government financial managers must be experts on government appropriations and budgeting processes, and healthcare financial managers must know about issues in healthcare finance. Moreover, financial managers must be aware of special tax laws and regulations that affect their industry. The following are examples of types of financial managers: Controllers also are in charge of preparing special reports required by governmental agencies that regulate businesses. Often, controllers oversee the accounting, audit, and budget departments. They oversee the investment of funds. They also develop financial plans for mergers two companies joining together and acquisitions one company buying another. They set credit-rating criteria, determine credit ceilings, and monitor the collections of past-due accounts. For example, they must project cash flow amounts coming in and going out to determine whether the company will not have enough cash and will need a loan, or will have more cash than needed and can invest some of its money. Among the risks they try to limit are those due to currency or commodity price changes. Find your perfect career Would you make a good financial manager? Take the free career test What is the workplace of a Financial Manager like? Financial managers work closely with top executives and with departments that develop the data that financial managers need. They can be employed in many different environments including both public and private sectors, such as multinational corporations, retailers, financial institutions, NHS trusts, charities, manufacturing companies, universities, and general businesses.

*Strategic financial management is the study of finance with a long term view considering the strategic goals of the enterprise. Financial management is nowadays increasingly referred to as "Strategic Financial Management" so as to give it an increased frame of reference.*

**Financial Management - Meaning, Objectives and Functions**

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Meaning of Financial Management Financial Management means planning, organizing, directing and controlling the financial activities such as procurement and utilization of funds of the enterprise. It means applying general management principles to financial resources of the enterprise. Investment in current assets are also a part of investment decisions called as working capital decisions. Financial decisions - They relate to the raising of finance from various resources which will depend upon decision on type of source, period of financing, cost of financing and the returns thereby. Dividend decision - The finance manager has to take decision with regards to the net profit distribution. Net profits are generally divided into two: Dividend for shareholders- Dividend and the rate of it has to be decided. Retained profits- Amount of retained profits has to be finalized which will depend upon expansion and diversification plans of the enterprise. Objectives of Financial Management The financial management is generally concerned with procurement, allocation and control of financial resources of a concern. The objectives can be- To ensure regular and adequate supply of funds to the concern. To ensure adequate returns to the shareholders which will depend upon the earning capacity, market price of the share, expectations of the shareholders. To ensure optimum funds utilization. Once the funds are procured, they should be utilized in maximum possible way at least cost. To ensure safety on investment, i. To plan a sound capital structure-There should be sound and fair composition of capital so that a balance is maintained between debt and equity capital. Functions of Financial Management Estimation of capital requirements: A finance manager has to make estimation with regards to capital requirements of the company. This will depend upon expected costs and profits and future programmes and policies of a concern. Estimations have to be made in an adequate manner which increases earning capacity of enterprise. Determination of capital composition: Once the estimation have been made, the capital structure have to be decided. This involves short- term and long- term debt equity analysis. This will depend upon the proportion of equity capital a company is possessing and additional funds which have to be raised from outside parties. Choice of sources of funds: For additional funds to be procured, a company has many choices like- Issue of shares and debentures Loans to be taken from banks and financial institutions Public deposits to be drawn like in form of bonds. Choice of factor will depend on relative merits and demerits of each source and period of financing. The finance manager has to decide to allocate funds into profitable ventures so that there is safety on investment and regular returns is possible. The net profits decision have to be made by the finance manager. This can be done in two ways: Dividend declaration - It includes identifying the rate of dividends and other benefits like bonus. Retained profits - The volume has to be decided which will depend upon expansional, innovational, diversification plans of the company. Finance manager has to make decisions with regards to cash management. Cash is required for many purposes like payment of wages and salaries, payment of electricity and water bills, payment to creditors, meeting current liabilities, maintainance of enough stock, purchase of raw materials, etc. The finance manager has not only to plan, procure and utilize the funds but he also has to exercise control over finances. This can be done through many techniques like ratio analysis, financial forecasting, cost and profit control, etc.

## Chapter 5 : About Strategies | Strategies Capital Management | Fiduciary Advisor

*Strategic management enables a firm to come up with the best strategy and tactics to trump the competition and remain solvent. It involves various work streams, including marketing, research and development, human resources management, sales and financial management.*

Financial Strategy in Retail Management Article shared by: Finance is the backbone of any successful business. Be it manufacturing, whole selling or even retailing, without finance no business can survive for long. The retail business that makes consistent profits can survive in the long run and continue to offer products and services to the consumers. A retail firm requires finance to run their business and meet day to day requirements. For the success of a business, there should be continuous movements of funds in and outside the firm. Once a retailer has finalized its organizational structure, it concentrates on operations management. Operations management plays a vital role in a company growth and profitability. The financial aspects of a retail business operations Management cover budgeting, forecasting, profit planning, leverage management, asset management, and optimum resource allocation. Retail Cash Flow Management: Retail cash flow management is the procedure of monitoring, analyzing, and adjusting the cash flow that comes through selling merchandise. For retail business, the most important part of cash flow management is to avoid extensive cash shortages due to increased gap between cash inflows and outflows. The larger the gap, the more the chances the store will be out of competition. Therefore, effective cash flow management is imperative in planning and in the competent functioning of all aspects of retail operations. Making money and increasing cash base is not the only part of efficient cash flow management. Consequently, the retail organization may be profitable one as per financial statements but in actual it is unable to pay the bills on time. Therefore, organization should manage its funds effectively otherwise shortage of cash will result in increased costs, such as late fines if electric, water bills are not paid to government. Further, if loans are not paid to bank or other private lenders, again the organization should be ready to pay hefty penalties. Effective cash flow management can eliminate these unnecessary costs and make the store financially sound enough to pay their all minor and major bills well in time and create competitive advantage and create the opportunity for more favorable payment terms on some types of purchases. Finally, organizations those know the benefits of effective cash flow management improve the manner in which they receive die cash through merchandise selling and make proper provisions to make their timely payments. From the above discussion it is very much clear that the retail organizations would not be able to continue their day to day operations if they cannot pay their monthly bills before the due date. Therefore, the retailers should make proper arrangements to perform a regular cash flow analysis. Use of timely cash flow forecasting can make it easy for retailer to take the necessary steps before the problem of cash inflow and outflow get worsens. Retailer can take the expertise of financial professional. These days retail organizations are also using various accounting software programs that have built-in reporting features and make it easy for the retailer to analyze the cash flow whenever and wherever required by only a mouse click button. Following issues must be considered for managing cash flow effectively and prudently: Developing and using payment strategies that will maintain sufficient cash flow throughout the year. One of such most useful strategies for retail organization is to lessen the cash flow conversion period so that cash should come in business faster. Offering cash discount policy to customers will make them clear their payments ill cash. Further, customers who pay their invoices early should be given some early payment discount for say 2. The retail organizations that are in service sectors like wall paints, repair and maintenance, and software development can ask their customers for paying certain part of the total payment before the service actually starts. Accounting software can help you know the past due defaulters but it depends on the part of organization that how much active and serious it is about such collections. Organizations should do proper arrangement to have an apparent method for pursuing such pending collections. Now organization can adopt reminder method in which series of letters are sent to tell the customers about their unpaid bills pending in their account. By having a vigilant eye on organizational cash flow, retailers can make arrangements to eliminate it. The variety of income a retail organization receives,

ultimately decides the cash flow management strategy an organization should consider. Each retailer has funds to manage and liabilities to control. When this is the duty of finance department, why finance personnel should not be made accountable if the gap between cash inflows and cash outflows is continuously unpleasant. Actually retail business like other businesses, depends on team efforts. For example, floor staff should always suggest the best selling merchandise to be purchased by the organization. Bill section staff can motivate the customers for cash payment. Customer care staff can play its vital role in building store image. When retail store staff lacks clear cash flow understanding and related guidelines or do not follow policies laid down, will result in negative cash flow. Besides this, managerial staff and board members should understand their respective roles in effective cash flow management. Experience has shown that floor staff and management at every stage can be more committed in tackling adverse cash flow situation if cash flow issues are frequently attended during organizational meetings. The employees those are directly involved in financial planning, fund raising activities and implementation of cash flows should devote more time. If the above said suggestions are duly acknowledged and the employees concerned give it same level of preferences, organizations would find a remarkable improvement in their fiscal health. Retailers have always a big question before them i. Undoubtedly cash management has been a complex matter for retailers always but can be made easier if we follow these handy tips: Send all your invoices, bills the same day merchandise are delivered, not next day or next week. Mention clearly the last date of payment on invoice and also the penalty for late payment. If your store accepts payment through bank checks or cross drafts, make provision for depositing them same day because you in some cases will lose interest. Make certain the financial soundness of a new customer before offering him any credit facility. While offering credit service to a new customer, ask him for three business references and do not neglect to call them. Do not offer too generous discount schemes, such as ten percent discount on cash payment. A better rate in Indian retailing is between two to five percent. Do not hesitate to charge late fee to customers who do not pay on time and charge back customers who enjoy discounts even after the discount period. If your retail store deals in more than one particular product, identify which product accounts for seventy five percent of your total sales. Then reduce the orders of other products that have poor sales in your retail store. Last but not the least; ask your bank to send you a monthly or fortnightly bank analysis report that contains both the ledger and available balance of cash. Budget and Budgetary Control: Modern retailing is full of competition, uncertainty and exposed to different types of risks. The complexity of retailing business has led to the development of various managerial tools, techniques and procedures useful for retailers in managing their business successfully. Budgeting is the most popular financial device to control the various activities of retailing business. The budgetary control has now become an essential tool of the management for controlling various costs and increasing profit base. A retail budget is a financial plan or blue print of overall financial transactions that shows how the resources will be acquired and used over a period of time. It is the use of budgets as a means of controlling financial activities. In short, a plan showing how resources will be required and used over a specified time interval is called Budget. The act of preparing a budget is called budgeting and the use of budgets as a means of regulating financial operations is Budgetary Control. Budgetary control starts with the budgeting and ends with control. In retailing business normally budgets are prepared on two bases: On the basis of expenditure: It can further be divided into two heads: On the basis of activity: In the world of retailing, forecast is mainly concerned with probable events on the other hand budget is concerned with planned events. A profit and loss account or a Income Statement is the statement of the profit earned or loss incurred during an accounting year, usually a month, a quarter, or a year. Such as April 1, to March 31, versus April 1, to March 31, , in order to analyze the profitability. The word profit is used with the several qualifying objectives like gross profit, profit after tax PAT , profit before tax PBT and net profit. A profit or loss account or an income statement has the following components: The term Net sales refer to the total revenues received by a retailer after deducting consumer refunds, discounts and all markdowns during a particular period of time, normally one year. Cost of Goods Sold: This is the amount paid by a retailer to acquire the merchandise sold during a financial year. It is calculated by purchase prices plus freight charges if any less all commissions and discounts like trade discount, cash discount, etc. This is also known as Gross profit and gives the retailer a measure of how much profit it is making on

merchandise sales without considering operating expenses. These are incurred on running a retail business in the normal course of business. It is the measure of a retail firm. It is expressed either before or after taxes. Each retailer has assets to manage and liabilities to control. The proper way to find out the financial soundness of a going business at certain moment is to prepare balance sheet. Balance sheet is a statement that reports the values owned by the retail firm and the claims of the creditors and owners against these properties. It is static in nature because it tells about the financial position financial soundness of a retailing firm as on a certain date. In an organization, balance sheet is known by different titles names. A balance sheet is supposed to be prepared considering the following basic principles of accounting. Each retailer is expected to know all these principles listed below:

## Chapter 6 : Financial Benefits of Strategic Management | Bizfluent

*Part of Tsinghua University Texts, Financial Strategies for the Manager includes a range of financial management issues such as financial statement analysis, a systematic approach to financial performance appraisal, liquidity management and sales growth, working capital management, budgeting, foreign exchange and interest rate risk management, and a most useful tool not normally understood.*

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Independent, Fee-Only Investment Fiduciary Advisor  
When you open an account with Strategies, we will act as your fiduciary advisor, providing you with the highest standard of care. As a fee for service company, we are compensated only by you. Additionally, we are independent and are not biased to any fund companies or other investment firms. This means we will never push product or have a hidden agenda. Instead, we always have your financial goals in mind. Again, YOU are our focus. Our relationship managers will take a hands on approach in order to understand your needs and walk you through every step of the process. We intentionally limit the number of clients that we take on to ensure that we can provide you with the level of service that we expect and that you deserve. What Do We Do? Simply put, we provide investment and plan consulting for individuals, institutions and financial advisors. Individuals For our individual investors, we spend the time needed to fully understand your financial goals. For more information about our services for individuals and families, click here. Institutions For our institutional clients, we provide retirement plan services that include plan and investment consulting and asset management for traditional plan sponsors, foundations, endowments and other institutional entities. Additionally, we will provide both education AND advice for your plan participants. While other financial advisors may make general suggestions on how to invest, our team takes it one step further and will provide actual financial advice to your participants so that they can reach their financial goals. For more information about our services for institutions, click here. Financial Advisors For our financial advisors, we take the leg work out of providing retirement plans. We will provide you with proven investment solutions to offer your clients. Also, our experienced staff will assist you with the back office services required to offer the highest quality service for your client base. For more information about our services for financial advisors, click here. Our Institutional Approach to Asset Management Enhanced diversification When it comes to investing, diversification is key. Most financial advisors diversify their offerings by providing a mix of international equities, domestic equities and domestic bonds. At Strategies, we believe that is not enough. Additionally, our fund advisors will work with you to create dynamic set of core fund that track major market indices while still providing actively managed funds known as satellite allocations , further diversifying your portfolio while minimizing costs. Fund Selection Process When choosing funds to be included in our lineups, our team of financial advisors follow the 5 Ps of investing: For example, we have found that while performance and price are important elements to consider when choosing a fund, if the people and the philosophy of the fund is not in alignment with our strategy, the performance is not typically consistent. Non-Proprietary Manager of Managers Strategies Capital Management is in no way associated with any fund company or other financial institution. This means we are not beholden to any firm to include any fund or strategy in our fund lineups. Additionally, we can act as a manager of managers by creating our own Target Date Funds that cross fund companies and provide you with the best of the best to achieve the goals according to your goals. Our Leadership Strategies Capital Management is an institutional investment firm serving a variety of clients as a fiduciary advisor. Headquartered in Denver, Colorado, we are an independent and fee-only registered investment advisory firm that supports families, institutions and advisors. He is responsible for the overall investment philosophy and processes of the firm, is the chair of the Investment Committee and lead portfolio manager for their collective investment funds. While there, he was responsible for the management of two equity mutual funds and a common trust balanced fund. David is a staunch proponent an fiduciary advisors responsibility within the investment industry. David graduated from the University of Colorado, Boulder with a B. As a native of Colorado, David is an avid outdoors person with some of his

favorite activities being mountain biking, paddle boarding, golfing and skiing. Gonnella President, Strategies Capital Management Tom has been part of Strategies in various capacities, including as a shareholder and board member, over the past several years and has focused on the retirement industry since Prior to taking on the president role at Strategies, Tom was a shareholder and EVP of a national administration and record keeping firm headquartered in Denver. Tom is passionate about improving the retirement industry in the United States for the employee and as a result he has been a strong voice within the industry. In his free time, Tom enjoys spending time with his wife Jane and their two boys. He is an avid cyclist, plays tennis and golf, and enjoys traveling.

## Chapter 7 : Strategic financial management - Wikipedia

*Presenting the financial manager with a broad range of options, it first covers fundamentals, then goes on to address asset management, and liability and net worth management. A final section considers the global character of financial management.*

Financial Benefits of Strategic Management by Marquis Codjia - Updated September 26, In the modern era, corporate managers often face a tricky question: How should they run their businesses, thrive and gain market share, all this without breaking the law? To ensure long-term profitability, company principals draw up sound strategies. Strategic management helps companies reap various financial benefits, including a better understanding of solvency and improved liquidity procedures. Strategic Management In the global marketplace, increased risk appetite generally reflects improvements in the economy. Strategic management enables a firm to come up with the best strategy and tactics to trump the competition and remain solvent. It involves various work streams, including marketing, research and development, human resources management, sales and financial management. The goal here is to ensure that all these activities are in sync at the corporate level to improve productivity and revenues. Relevance Corporate management does not want to spend time appeasing investor anger after publishing financial reports, let alone explain why rivals are outperforming the firm. To avoid the stigma often associated with a company that consistently posts negative numbers, top leadership seeks revenue-generating ideas that stick. Strategic management helps create an occupational environment in which department heads can take a fresh look at operating processes and not be afraid to make the necessary changes. Video of the Day Brought to you by Techwalla Brought to you by Techwalla Profitability Management Profitability is a major benefit of strategic management. By getting honest, different perspectives from business-unit chiefs, senior executives can adapt their strategic vision based on conditions on the ground. This collaborative, back-and-forth approach helps a company learn more about its clientele and spur sales later on down the road. To gauge profitability, strategy managers use on the corporate income statement, also called a statement of profit and loss. Liquidity Monitoring Corporate management takes a liquidity shortfall as a serious red flag that there really could be trouble coming in the short term. A company that cannot pay its vendors on time runs the risk of losing its preferential status from suppliers. Strategic management helps organizations monitor cash balances and ensure that available cash is in line with long-term goals. It also allows company executives to raise cash if operating activities call for it. To track how much cash a firm has its vaults, management pays attention to the statement of cash flows, also known as a liquidity report. Solvency Administration Strategic management helps organizations put into place the best asset-debt mix to maintain solvency. A balance sheet is also called a statement of financial position.

## Chapter 8 : What does a Financial Manager do?

*Financial Strategy for Public Managers is a new generation textbook for financial management in the public sector. It offers a thorough, applied, and concise introduction to the essential financial concepts and analytical tools that today's effective public servants need to know.*

The financial section includes the income statement, cash flow statement and balance sheet. For new businesses, these financial statements will be projections, whereas for an existing the business the section will contain several years of history as well as projections. In addition to statements, the plan should include the financial strategies of the business in how finances will be handled.

**Cash Flow Management** The income statement and balance sheet of a business may look great on paper, but if the cash is not properly managed, the small business can quickly go under. Part of the financial strategy of the business plan will detail how cash will be used in the business. This includes identifying an amount that will always be in reserves as well as how major expenses will be paid. By laying out the financial cash strategy ahead of time, it will make financial decisions easier about when to write a check and when to access a line of credit during normal business practice.

**Purchases** Any purchases made through the business, particularly large purchases, should have detailed guidelines in the business plan. This will determine which purchases will be made with cash, a line of credit and with a credit card. This strategy will also outline taking advantage of the terms of suppliers. For instance, if a supplier offers day terms, the business will wait until the end of the term to make a payment. In addition, the purchasing strategy should specify if approval is needed by a manager or board for purchases over a certain amount.

**Collections** If the business is not properly managing its own receivable, it can be devastating to the financial health of the business. The financial strategy should detail the collections plan. This may include dedicating in-house staff to following up with overdue customers or turning them over to an outside agency. It will also specify late fees and if deposits are due before products and services are delivered for new customers.

**Investments** Although a specific investment strategy may not be able to be detailed in a written plan, general guidance should be given to management. This includes a percentage of money invested in high-risk portfolios vs. The investment section of the plan will also include guidelines of when approval is needed to make changes to current investments or to liquidate investments to cover business necessities.

**Considerations** The financial strategy of a business plan should be a general guide. While some specifics, such as approval authorities can be outlined, it will be difficult to account for every possible financial scenario that may arise in the business. However, the financial strategy should be enough of a guideline to direct the basic staff of the business in conducting the financial aspects of the business from paying for purchases to making payroll.

### Chapter 9 : Financial Strategy: Essential Finance Management Skills - Oxford Management

*Financial managers are responsible for the financial health of an organization. They produce financial reports, direct investment activities, and develop strategies and plans for the long-term financial goals of their organization.*

The term financial management can notes that funds flows are directed according to some plan. E Dougall Financial management is a body of business concerned with the efficient and effective use of either equity capital, borrowed cash or any other business funds as well as taking the right decision for profit maximization and value addition of an entity. Return on Investment must be greater than the invested amount. This is the main objective of Financial Management. It is an advanced goal compared to profit maximization. One incorrect decision may lead company to be bankrupt. Maintaining proper cash flow is a short run objective of financial management. It is necessary for operations to pay the day-to-day expenses e. A good cash flow ensures the survival of company. Minimization on capital cost in financial management can help operations gain more profit. Businesses make forecast on funds needed in both short run and long run, hence, they can improve the efficiency of funding. The estimation is based on the budget e. Determining the Capital Structure: Capital structure is how a firm finances its overall operations and growth by using different sources of funds. A good investment plan can bring businesses huge returns. To ascertain maximum profit as well as maintain the core value of the organization Financial Management for Start Up[ edit ] For new enterprises, it is important to make a good estimation on costs, sales. There are fixed and current sides of assets balance sheet. Fixed assets refers to assets that cannot be converted into cash easily, like plant, property, equipment etc. Corporate finance , a branch of finance concerned with monetary resource allocations made by corporations Financial management for IT services , financial management of IT assets and resources Financial Planning Association , an organization for finance and economics students and professionals Financial Management Service , a bureau of the U. Treasury which provides financial services for the government [8].